

## Once upon a time there was an idea for a building. The story of the life of a building project.

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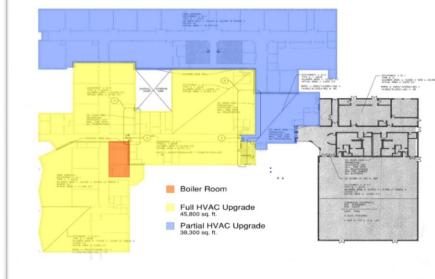
#### The Story of the Life of a Building Project





#### Chapter 1 – The Project

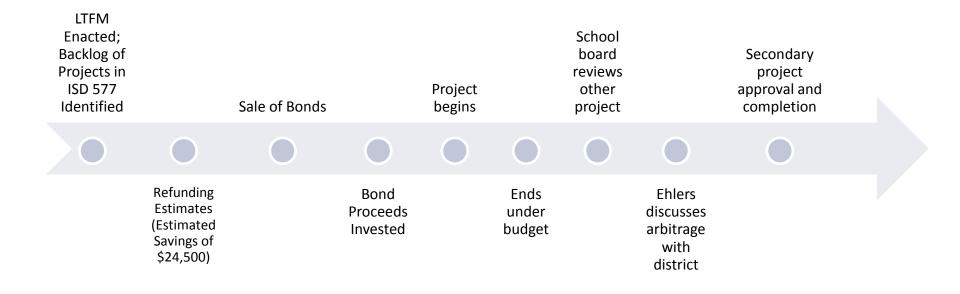






#### Chapter 1 – The Project & The Project Timeline

- Health & Safety
- Deferred Maintenance
- Current Refunding





#### Chapter 2 — The Project and the Funding Sources

- "Pay as you go" LTFM
- Issue facilities maintenance bonds
- LTFM fund balance



#### Chapter 2 – The Project Totals

- Current Refunding of 2006 Bonds
   \$654,389
- Deferred Maintenance Project Budget
   \$1.30 m
- Health & Safety Project Budget
  \$5.16 m



#### Chapter 2 – Project Sources & Uses

	Current Refunding	FM Bonds/ Per Pupil	FM Bonds/ Additional	Combined Totals
Bond Amount Number of Years Dated	\$640,000 3.5 9/13/2016	\$1,260,000 15 9/13/2016	\$5,145,000 21 9/13/2016	\$7,045,000 9/13/2016
Sources of Funds				
Par Amount	\$640,000	\$1,260,000	\$5,145,000	\$7,045,000
Reoffering Premium	26,314	74,518	192,481	293,313
Investment Earnings *	0	1,240	5,032	6,271
Total Sources	\$666,314	\$1,335,758	\$5,342,513	\$7,344,585
Uses of Funds				
Allowance for Discount Bidding **	\$4,371	\$8,605	\$35,137	\$48,112
Capitalized Interest +	0	0	48,427	48,427
Legal and Fiscal Costs #	6,101	11,821	29,548	47,469
Rounding	1,453	914	-1,083	1,284
Net Available for Refunding/Project Costs	654,389	1,314,419	5,230,484	7,199,292
Total Uses	\$666,314	\$1,335,758	\$5,342,513	\$7,344,585



#### Chapter 3 – Investment Bond Proceeds Objectives

- Safety of Principal
- Liquidity
- Yield

Investment Suitability Fiduciary responsibility The Guide: Investment Policy





#### Chapter 3 – Bond Proceeds Investment Strategies

#### Passive

Bank Money Market/Local Government Investment Pool Immediate availability Minimal resources required to monitor Zero market/interest rate risk Inconsistent investment returns

Lowest return over time

#### Active

Managed portfolio of permitted investments

Consistent investment returns

Maximize returns over time

- Availability of funds investment dependent
- Additional resources required to monitor

Subject to market/interest rate risk



#### Chapter 3 – Investment Market Participants

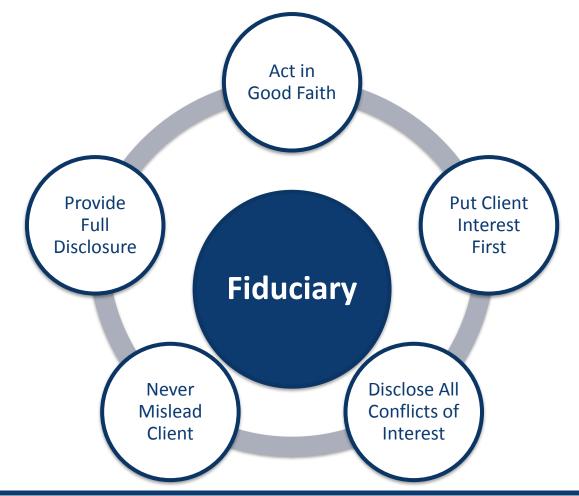
**Typical Participants:** 

- Broker / Dealer
- Registered Representative
- Bank
- Custodial Bank
- Registered Investment Advisor





#### Chapter 3 – Prudent Investor Rule – Fiduciary vs Suitability





#### Chapter 3 – Importance of a Strategy

#### **Opportunity Cost of Lack of Investment Strategy**

Bond Issue	Avg Bond Portfolio Return (%)	Weighted Avg Maturity 2yr Issue (yrs)	Projected Total Return (\$)
\$7,045,000	<mark>0.50%</mark>	1.1	<mark>\$38,748</mark>
\$7,045,000	0.75%	1.1	\$58,121
\$7,045,000	1.00%	1.1	\$77,495
\$7,045,000	1.25%	1.1	\$96,869
\$7,045,000	1.50%	1.1	\$116,243
\$7,045,000	1.75%	1.1	\$135,616
\$7,045,000	2.00%	1.1	\$154,990
\$7,045,000	2.25%	1.1	\$174,364
\$7,045,000	<mark>2.50%</mark>	1.1	<mark>\$193,738</mark>



#### Chapter 3 – Bond Proceeds Investing Roadmap

Analyze and Construct Cash Forecast to Support Project Cash Flow Needs

Investments Mature and Disbursed in Accordance with Construction Draw Needs Develop Optimal Investment Strategy between Municipal Advisor, District, and Construction Company

Portfolio is Monitored to meet Arbitrage Spending and to Enhance Earnings

Investments are Purchased Based on Strategy in Accordance with State Statute



#### Chapter 3 – Common Investment Types- MN Statute 118A

Local Government Investment Pools

Time Deposit or CD

Money Market Mutual Fund

**Commercial Paper** 

Repurchase Agreement (aka Repos)

Obligations of Federal Government (T-Bills / Notes / Bonds)

Obligations guaranteed by the Federal Government (GNMA, SBA, etc.)

Obligations of Federal Agencies(FNMA, FHLMC, FHLB, FFCB, etc.)

Mortgage Backed Securities

**Municipal Bonds** 





#### Chapter 3 – Bond Proceeds portfolio construction

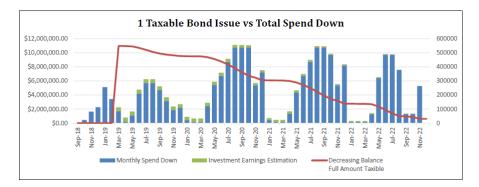
#### Willow River Public Schools 2016A Bond Proceeds - Portfolio 9/13/2016

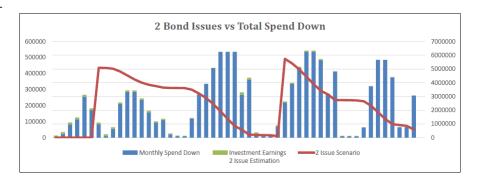
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3/1	3/201	0		
Investment Security/Type		Amount	YTM	Maturity
Northpointe Bank CD		130,000	0.6000%	5/22/2017
Bank Leiumi CD		248,000	0.7000%	6/21/2017
First Financial Bank CD		248,000	0.7000%	6/21/2017
Pacific Western Bank CD		229,000	0.6500%	6/16/2017
Southern First Bank CD		248,000	0.7000%	7/21/2017
USAmeribank CD		248,000	0.6500%	7/24/2017
FNMA 0.65		704,000	0.6500%	8/10/2017
Fidelity Bank CD		248,000	0.7000%	8/23/2017
United Bankers Bank CD		62,000	0.8000%	12/22/2017
Total		6,360,000		
Average Weighted YTM		0.7255%		
Average Weighted Maturity(Duration)		0.97	years	
Estimated Earnings	\$	44,809.39		

Historical returns are not a guarantee of future results. Information obtained is from sources we believe to be reliable but we do not guarantee accuracy. Neither the information, nor any opinion expressed, constitutes a solicitation by us of the purchase or sale of any security. Yields, rates, securities and prices are subject to change and availability.







#### Chapter 3 – Bond Proceeds Projected Cashflows

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Projected Cash Flows														
Willow River ISD No. 577/E	Bond Proc	ceeds 2	016A						<b>As of</b> 2/28/		Account Num		<b>eport Curren cy</b> ISD	
Security Name (Ticker/Symbol)	Quantity	03/2017	04/2017	05/2017	06/2017	07/2017	08/2017	09/2017	10/2017	11/2017	12/2017	01/2018	02/2018	Tota
MERRICK BK SOUTH JORDAN UTAH C D MTHLY (59013 JTJ8)	248,000.00	165	165	165	165	165	165	165	0	0	0	0	0	1,157
PACIFIC WESTERN BANK CA CD (69506YDC0)	229,000.00	0	0	0	744	0	0	0	0	0	0	0	0	744
SAFRA NATL BK NEW YORK CD (786580YW7 -)	180,000.00	0	0	0	0	0	0	1,440	0	0	0	0	0	1,440
SANTANDER BK NATL ASSN CD 0% (80280J -QE4)	248,000.00	0	0	0	0	0	0	1,984	0	0	0	0	0	1,984
SOUTHERN MO BK & TR CO CD MTHL Y (8433 -83AU4)	115,000.00	77	77	77	77	77	77	77	77	77	0	0	0	690
UNITED BANKERS BANK CD MTHLY (909557F -Z8)	62,000.00	41	41	41	41	41	41	41	41	41	41	0	0	413
USAMERIBANK LARGO FL CD MTHLY (917312 -DU1)	248,000.00	134	134	134	134	269	0	0	0	0	0	0	0	806
Total	-	4,582	1,048	1,048	5,268	1,182	2,512	17,409	2,107	294	217	0	0	35,667



#### Chapter 3 – Annual GASB 72 reporting

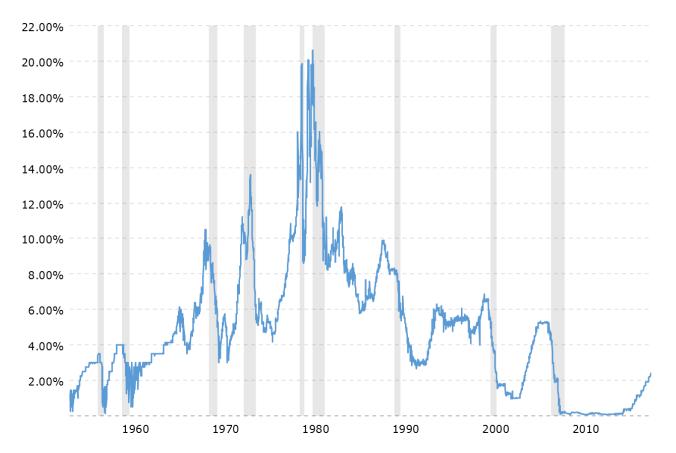
Ehlers GAS Base Currency: US						Willo	w <u>Rvr</u> Bon	d Proo	ceeds 2016	A Dated: 10/10/201
Security Type Category		Level 1		Level 2		Level 3		c	Other	To
CD		0.00	5	9,724.00		0.00			0.00	599,724.
Currency		361.11		0.00		0.00			0.00	361.
MM Fund		346,318.89		0.00		0.00			0.00	346,318
		346,680.00	5	99,724.00		0.00			0.00	946,404.
Level 1 Account	<i>Identiller</i>	Description	Base Current Units	Fair Value Level (2)	Security Type	BS Class	Base Net Total Unrealized Gain/ Loss	Market Price	Base Market Value	Base Market Valu Accr
Willow Rog Bond Proceeds	608919809		346,318.89	Level 1	MMFUND	CE	Loss 0.00	1.0000	346,318.89	346,318
2016A Willow Byg Bond Proceeds 2016A	CCYUSD	Cash	400,399.74	Level 1	CASH	Cash	0.00	1.0000	400,399.74	400,399
Willow By, Bond Proceeds 2016A	CCYUSD	Payable	-400,038.63	Level 1	CASH	PAY	0.00	1.0000	-400,038.63	-400,038
Willow Bxr Bond Proceeds 2016A		-	346,680.00	Level 1			0.00	1.0000	346,680.00	346,680
evel 2										
Account	<i>Identifier</i>	Description	Base Current Units	Fair Value Level (2)	Security Type	BS Class	Base Net Total Unrealized Gain/ Loss	Market Price	Base Market Value	Base Market Valu Accru
Willow Rog Bond Proceeds 2016A	024263CC7	American Bank & Trust Company, Inc.	200,000.00	Level 2	CD	ST	-71.00	99.9720	199,944.00	199,944
Willow By, Bond Proceeds 2016A	41166HBA3	HattocOpe,Bank	200,000.00	Level 2	CD	ST	-45.00	99.9700	199,940.00	199,978
Willow Ryc Bond Proceeds 2016A	856188AZ0	The State Bank	200,000.00	Level 2	CD	ST	-174.92	99.9200	199,840.00	199,865
Willow BXL Bond Proceeds 2016A		-	600,000.00	Level 2	CD	\$T	-290.92	99.9540	599,724.00	599,787.
Summary										
Account	Identifier	Description	Base Current Units	Fair Value Level (2)	Security Type	BS Class	Base Net Total Unrealized Gain/	Market Price	Base Market Value	Base Market Va + Accru



#### Chapter 4 – Investment Risk Factors

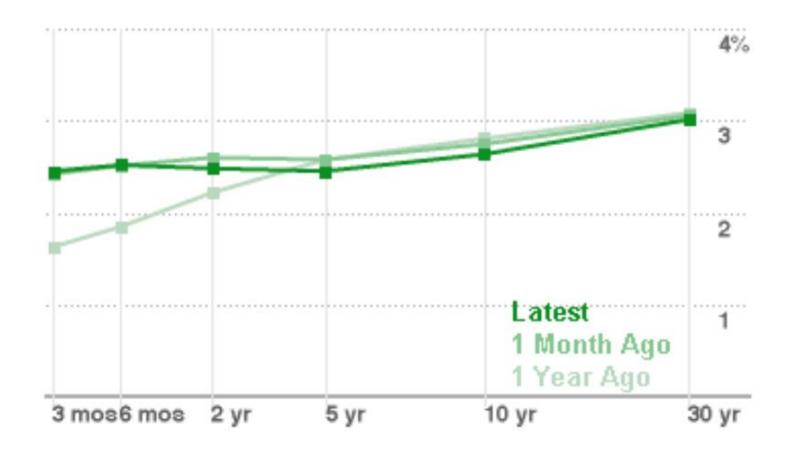


#### Chapter 4 – Risk Historical Market Conditions – Fed Interest Rate Watch



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#### **Chapter 4** – Risk Current Market Conditions – Treasury Yield Curve





#### Chapter 4 – Risk Current Market Conditions Fed Funds Rate Projections

Com	pare projections between:	June 2018 $\lor$ and	Dec 2018 \		
•	16 Number of governors voting	Older/newer projection	• • Median of projections		
Rate					
4 -			0		
3 -			8 9		
2 -		0 0 0	0	•	•
1 -					
0 -					
	2018	2019	2020	2021	Longer term
	Source: U.S	5. Federal Reserve			



#### Chapter 5 – Arbitrage and the IRS

- IRS limitations prevent tax exemption abuse:
  - Issuing earlier than necessary
  - Issuing more than necessary
  - Keeping longer than necessary
- Limitations clarified to deter issuers from creation of arbitrage profits from higher yielding investments

These limitations are known generally as the IRS arbitrage rules.



#### Chapter 5 – Arbitrage and District Responsibilities

- Legal documents for tax-exempt bonds create District obligation to follow IRS arbitrage rules
- IRS has filing requirement for each tax-exempt bond issue after 5 years and final maturity
  - Analyze difference in bond interest cost versus investment earnings



#### Chapter 5 – Arbitrage and District Specific Responsibilities

- Annual bond amounts dictate arbitrage rules
- Most arbitrage regulation if issuing over \$15 million per year
  - (for construction projects specifically)
  - \$5 million for refinancing purpose
- Willow River
  - Total issue \$7.045 million
  - Mainly construction
  - Reduced arbitrage rules



#### Chapter 5 – Arbitrage and District Specific Responsibilities

For Willow River:

- Current Refunding of 2006 Bonds
  - \$654,389 Spend within 90 days
- Deferred Maintenance and Health & Safety Projects
  - Spend within 3 years, most within 2 years (timing in financing documents)
  - \$1,300,000 for Deferred Maintenance
  - \$5,160,000 for Health & Safety



#### Chapter 5 – Arbitrage and District Specific Responsibilities

- Summer 2018
  - Project came in \$680,000 under budget
  - Nearing 2 year mark (expected completion date)
- ✓ District spent 85% of proceeds
  - Key IRS indicator
- Next Steps Options
  - Return to taxpayers through debt excess adjustment
  - Find more projects



#### Chapter 5 – Arbitrage and School District Specific Responsibilities

- Maintain sale and investment records for bond issue life plus 3 tax years
- Willow River:
  - Closed September 13, 2016
  - Bonds paid off February 1, 2038
  - Maintain records through tax year 2041



#### Chapter 5 – School District Specific Responsibilities

- Rely on internal / external expertise for arbitrage rules
- Understand when arbitrage rules are necessary, documentation requirements, deadlines for analysis
- Use external experts for analysis, making timely payments, and IRS inquiry responses



### Epilogue

- Projects CAN be under budget
- Investments can create additional resources
- Investing in taxable investments will generally create arbitrage review requirements



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