# EHLERS 

LEADERS IN PUBLIC FINANCE
Once upon a time there was an idea for a building. The story of the life of a building project.

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The Story of the Life of a Building Project



## Chapter 1 - The Project \& The Project Timeline

- Health \& Safety
- Deferred Maintenance
- Current Refunding


Chapter 2 - The Project and the Funding Sources

- "Pay as you go" LTFM
- Issue facilities maintenance bonds
- LTFM fund balance

Chapter 2 - The Project Totals

- Current Refunding of 2006 Bonds
-\$654,389
- Deferred Maintenance Project Budget
- $\$ 1.30$ m
- Health \& Safety Project Budget
- $\$ 5.16$ m


## Chapter 2 - Project Sources \& Uses

| Bond Amount Number of Years Dated | Current Refunding <br> \$640,000 <br> 3.5 <br> 9/13/2016 | FM Bonds/ Per Pupil $\begin{gathered} \$ 1,260,000 \\ 15 \\ 9 / 13 / 2016 \end{gathered}$ | FM Bonds/ Additional <br> \$5,145,000 <br> 21 <br> 9/13/2016 | $\begin{gathered} \begin{array}{c} \text { Combined } \\ \text { Totals } \end{array} \\ \text { \$7,045,000 } \\ \text { 9/13/2016 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Sources of Funds |  |  |  |  |
| Par Amount | \$640,000 | \$1,260,000 | \$5,145,000 | \$7,045,000 |
| Reoffering Premium | 26,314 | 74,518 | 192,481 | 293,313 |
| Investment Earnings * | 0 | 1,240 | 5,032 | 6,271 |
| Total Sources | \$666,314 | \$1,335,758 | \$5,342,513 | \$7,344,585 |
| Uses of Funds |  |  |  |  |
| Allowance for Discount Bidding ** | \$4,371 | \$8,605 | \$35,137 | \$48,112 |
| Capitalized Interest + | 0 | 0 | 48,427 | 48,427 |
| Legal and Fiscal Costs \# | 6,101 | 11,821 | 29,548 | 47,469 |
| Rounding | 1,453 | 914 | -1,083 | 1,284 |
| Net Available for Refunding/Project Costs | 654,389 | 1,314,419 | 5,230,484 | 7,199,292 |
| Total Uses | \$666,314 | \$1,335,758 | \$5,342,513 | \$7,344,585 |

Chapter 3 - Investment Bond Proceeds Objectives

- Safety of Principal
- Liquidity
- Yield

Investment Suitability
Fiduciary responsibility


The Guide: Investment Policy

## Chapter 3 - Bond Proceeds Investment Strategies

## Passive

Bank Money Market/Local Government Investment Pool

Immediate availability
Minimal resources required to monitor
Zero market/interest rate risk
Inconsistent investment returns
Lowest return over time

## Active

Managed portfolio of permitted investments

Consistent investment returns
Maximize returns over time
Availability of funds investment dependent

Additional resources required to monitor

Subject to market/interest rate risk

Chapter 3 - Investment Market Participants
Typical Participants:

- Broker / Dealer
- Registered Representative
- Bank
- Custodial Bank
- Registered Investment Advisor



## Chapter 3 - Prudent Investor Rule - Fiduciary vs Suitability



## Chapter 3 - Importance of a Strategy

## Opportunity Cost of Lack of Investment Strategy

| Bond Issue | Avg Bond Portfolio <br> Return (\%) | Weighted Avg Maturity <br> 2yr Issue (yrs) | Projected <br> Total Return (\$) |
| ---: | ---: | ---: | ---: |
| $\$ 7,045,000$ | $0.50 \%$ | 1.1 | $\$ 38,748$ |
| $\$ 7,045,000$ | $0.75 \%$ | 1.1 | $\$ 58,121$ |
| $\$ 7,045,000$ | $1.00 \%$ | 1.1 | $\$ 77,495$ |
| $\$ 7,045,000$ | $1.25 \%$ | 1.1 | $\$ 96,869$ |
| $\$ 7,045,000$ | $1.50 \%$ | 1.1 | $\$ 116,243$ |
| $\$ 7,045,000$ | $1.75 \%$ | 1.1 | $\$ 135,616$ |
| $\$ 7,045,000$ | $2.00 \%$ | 1.1 | $\$ 154,990$ |
| $\$ 7,045,000$ | $2.25 \%$ | 1.1 | $\$ 174,364$ |
| $\$ 7,045,000$ | $2.50 \%$ | 1.1 | $\$ 193,738$ |

## Chapter 3 - Bond Proceeds Investing Roadmap



## Chapter 3 - Common Investment Types- MN Statute 118A

Local Government Investment Pools
Time Deposit or CD
Money Market Mutual Fund
Commercial Paper


Repurchase Agreement (aka Repos)
Obligations of Federal Government (T-Bills / Notes / Bonds)
Obligations guaranteed by the Federal Government (GNMA, SBA, etc.)
Obligations of Federal Agencies(FNMA, FHLMC, FHLB, FFCB, etc.)
Mortgage Backed Securities
Municipal Bonds

## Chapter 3 - Bond Proceeds portfolio construction

| Willow River Public Schools 2016A Bond Proceeds - Portfolio 9/13/2016 |  |  |  |
| :---: | :---: | :---: | :---: |
| Investment Security/Type | Amount | YTM | Maturity |
| Northpointe Bank CD | 130,000 | 0.6000\% | 5/22/2017 |
| Bank Leiumi CD | 248,000 | 0.7000\% | 6/21/2017 |
| First Financial Bank CD | 248,000 | 0.7000\% | 6/21/2017 |
| Pacific Western Bank CD | 229,000 | 0.6500\% | 6/16/2017 |
| Southern First Bank CD | 248,000 | 0.7000\% | 7/21/2017 |
| USAmeribank CD | 248,000 | 0.6500\% | 7/24/2017 |
| FNMA 0.65 | 704,000 | 0.6500\% | 8/10/2017 |
| Fidelity Bank CD | 248,000 | 0.7000\% | 8/23/2017 |
| United Bankers Bank CD | 62,000 | 0.8000\% | 12/22/2017 |
| Total | 6,360,000 |  |  |
| Average Weighted YTM | 0.7255\% |  |  |
| Average Weighted Maturity(Duration) | 0.97 | years |  |
| Estimated Earnings | \$ 44,809.39 |  |  |

Historical returns are not a guarantee of future results. Information obtained is from sources we believe to be reliable but we do not guarantee accuracy. Neither the information, nor any opinion expressed, constitutes a solicitation by us of the purchase or sale of any security. Yields, rates, securities and prices are subject to change and availability.


## Chapter 3 - Bond Proceeds Projected Cashflows

| Pinted on 382017 |  |  |  |  |  |  |  |  |  |  |  |  |  | Page 2 dt 2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Projected Cash Flows |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Willow River ISD No. 577/Bond Proceeds 2016A |  |  |  |  |  |  |  |  | As of Date 2/28/2017 |  | ${ }^{\text {Account Number }}$ | Report Currency USD |  |  |
| Security Name (Ticker/Symbol) | Quantity | 03/2017 | 04/2017 | 05/2017 | 06/2017 | 07/2017 | 08/2017 | 09/2017 | 10/2017 | 11/2017 | 12/2017 | 01/2018 | 02/2018 | Total |
| MERRICK BK SOUTH JORDAN UTAH C D MTHLY (59013JTJ8) | 248,000.00 | 165 | 165 | 165 | 165 | 165 | 165 | 165 | 0 | 0 | 0 | 0 | 0 | 1,157 |
| PACIFIC WESTERN BANK CA CD ( 69506 YDCO ) | 229,000.00 | 0 | 0 | 0 | 744 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 744 |
| SAFRANATL BK NEW YORK CD (786580YW7 -) | 180,000.00 | 0 | 0 | 0 | 0 | 0 | 0 | 1,440 | 0 | 0 | 0 | 0 | 0 | 1,440 |
| SANTANDER BK NATL ASSN CD 0\% (80280J -OE4) | 248,000.00 | 0 | 0 | 0 | 0 | 0 | 0 | 1,984 | 0 | 0 | 0 | 0 | 0 | 1,984 |
| SOUTHERN MO BK \& TR CO CD MTHL Y (8433 -83AU4) | 115,000.00 | 77 | 77 | 77 | 77 | 77 | 77 | 77 | 77 | 77 | 0 | 0 | 0 | 690 |
| UNTED BANKERS BANK CD MTHLY (909557F -Z8) | 62,000.00 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 0 | 0 | 413 |
| USAMERIBANK LARGO FL CD MTHLY (917312 -DU1) | 248,000.00 | 134 | 134 | 134 | 134 | 269 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 806 |
| Total | - | 4,582 | 1,048 | 1,048 | 5,268 | 1,182 | 2,512 | 17,409 | 2,107 | 294 | 217 | 0 | 0 | 35,667 |

## Chapter 3 - Annual GASB 72 reporting

Ehlers GASB 72 Rpt
Base Currency: USD As of $06 / 30 / 2018$

| Security Type Categoy | Level 1 | Level 2 | Lever 3 | omer | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| co | 0.00 | 599,724.00 | 0.00 | 0.00 | 599,724.00 |
| Currency | 361.11 | 0.00 | 0.00 | 0.00 | 361.11 |
| MM Fund | 346,318.89 | 0.00 | 0.00 | 0.00 | 346,318.89 |
| -- | 346,680.00 | 599,724.00 | 0.00 | 0.00 | 946,404.00 |


| Level 1 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | isenumer | Description | Base Cument Units | Farl Vave Lever (2) | Secunty type | $\begin{aligned} & \text { Bs } \\ & \text { Clisss } \end{aligned}$ | $\begin{aligned} & \text { Base Net Total } \\ & \text { Unrealized Gail } \\ & \text { Loss } \end{aligned}$ | Mancet Price | Base Mamet Vave | Base Market Value + Accrued |
| Willow Buk Bond Proceeds 2016A | 609919009 |  | 346,318.89 | Level 1 | mmaund | CE | 0.00 | 1.0000 | 346,318.89 | 346,318.89 |
| Wiltaw Bik Band Proceets 2016A | ccyusd | Cash | 400,399.74 | Level 1 | Cash | Cash | 0.00 | 1.0000 | 400,399.74 | 400,399.74 |
| Willow Bivg Bond Proceeds 2016A | ccyusd | Payable | -400,038.63 | Level 1 | CASH | PAY | 0.00 | 1.0000 | -400,039.63 | -400,038.63 |
| willow fxx Bond Procerde 2016 a | - | -- | 346,680.00 | Level 1 | - | -- | 0.00 | 1.0000 | 346,680.00 | 366,680.00 |
| Level 2 |  |  |  |  |  |  |  |  |  |  |
| Account | wenturer | Description | Base Current Unis | Far Vave Lever (2) | Secunty type | $\begin{aligned} & \text { BS } \\ & \text { Cliss } \end{aligned}$ | $\begin{aligned} & \text { Ease Net Total } \\ & \text { Unreailized Gair } \\ & \text { Loss } \end{aligned}$ | Mancet Price | Base Namet vave | Sase Market Valve + Accrued |
| Willow Buk Bond Proceeds 2016A | $024283 \mathrm{CC7}$ | American Bank \& Tust Compary, lnc. | 200,000.00 | Level 2 | CD | ST | -71.00 | 999720 | 199,944.00 | 199,944.00 |
| Willow EvGGBond Proceeds 2016A | $41168 \mathrm{Hв}{ }^{\text {a }}$ | Hatbecoars Bank | 200,000.00 | Level 2 | CD | st | 45.00 | 999700 | 199,940.00 | 199,978.63 |
| Willow Bikh Band Proceeds 2016A | 956188Azo | The State Bank | 200,000.00 | Level 2 | CD | st | -174.92 | 999200 | 199,840.00 | 199,865.21 |
| Wlllow fixC Bond Proceede 2016A | - | -- | 600,000.00 | Level 2 | CD | st | -290.92 | 99.5540 | 599,724.00 | 599,787.84 |
| Summary |  |  |  |  |  |  |  |  |  |  |
| Account | nenemer | Description | Sase Cument Units | Far Vave Lever (2) | Secunty Type | $\underset{\text { Class }}{\text { ES }}$ | Base Ner Total Unrealized Galv | harker Pnce | Base Namet vave | Base Market Value <br> + Accnued |

## Chapter 4 - Investment Risk Factors



Chapter 4 - Risk Historical Market Conditions - Fed Interest Rate Watch


## Chapter 4 - Risk Current Market Conditions - Treasury Yield Curve



## Chapter 4 - Risk Current Market Conditions Fed Funds Rate Projections



Chapter 5 - Arbitrage and the IRS

- IRS limitations prevent tax exemption abuse:
- Issuing earlier than necessary
- Issuing more than necessary
- Keeping longer than necessary
- Limitations clarified to deter issuers from creation of arbitrage profits from higher yielding investments

These limitations are known generally as the IRS arbitrage rules.

## Chapter 5 - Arbitrage and District Responsibilities

- Legal documents for tax-exempt bonds create District obligation to follow IRS arbitrage rules
- IRS has filing requirement for each tax-exempt bond issue after 5 years and final maturity
- Analyze difference in bond interest cost versus investment earnings

Chapter 5 - Arbitrage and District Specific Responsibilities

- Annual bond amounts dictate arbitrage rules
- Most arbitrage regulation if issuing over $\$ 15$ million per year
- (for construction projects specifically)
- \$5 million for refinancing purpose
- Willow River
- Total issue $\$ 7.045$ million
- Mainly construction
- Reduced arbitrage rules

Chapter 5 - Arbitrage and District Specific Responsibilities

For Willow River:

- Current Refunding of 2006 Bonds
- \$654,389 - Spend within 90 days
- Deferred Maintenance and Health \& Safety Projects
- Spend within 3 years, most within 2 years (timing in financing documents)
- \$1,300,000 for Deferred Maintenance
- \$5,160,000 for Health \& Safety


## Chapter 5 - Arbitrage and District Specific Responsibilities

- Summer 2018
- Project came in $\$ 680,000$ under budget
- Nearing 2 year mark (expected completion date)
$\checkmark$ District spent 85\% of proceeds
- Key IRS indicator
- Next Steps Options
- Return to taxpayers through debt excess adjustment
- Find more projects

Chapter 5 - Arbitrage and School District Specific Responsibilities

- Maintain sale and investment records for bond issue life plus 3 tax years
- Willow River:
- Closed September 13, 2016
- Bonds paid off February 1, 2038
- Maintain records through tax year 2041

Chapter 5 - School District Specific Responsibilities

- Rely on internal / external expertise for arbitrage rules
- Understand when arbitrage rules are necessary, documentation requirements, deadlines for analysis
- Use external experts for analysis, making timely payments, and IRS inquiry responses


## Epilogue

- Projects CAN be under budget
- Investments can create additional resources
- Investing in taxable investments will generally create arbitrage review requirements


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